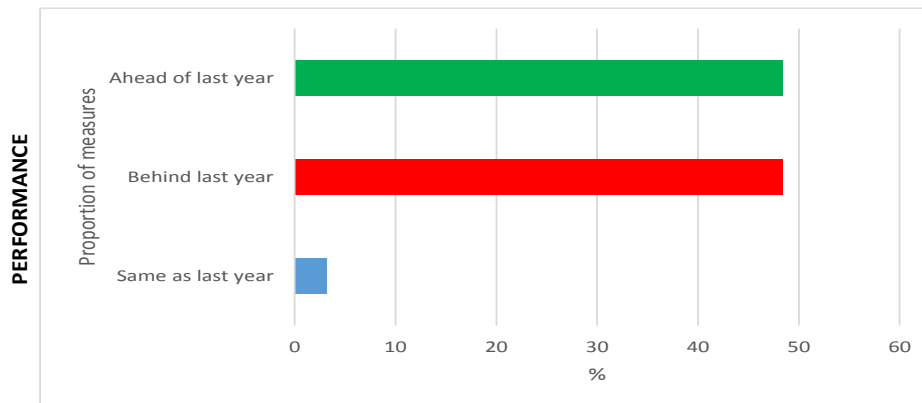


Revenue Budget

Directorate Net Budget	Gross Budget	Income	Net Budget	Movement	Working Budget	Outturn	Variance	Movement since June
	£000	£000	£000	£000	£000	£000	£000	£000
	Over / (Under)spend							
Adults and Wellbeing	87,266	35,337	51,929	212	52,141	52,546	405	(59)
Children and Families	168,778	145,375	23,402	1,651	25,053	26,864	1,811	763
Economy, Communities & Corporate	63,828	20,534	43,294	1,845	45,139	45,490	351	271
Directorate total	319,872	201,246	118,625	3,708	122,333	124,900	2,567	975
Other budgets and reserves	63,786	38,288	25,499	(3,708)	21,791	20,408	(1,383)	(1,183)
TOTAL	383,658	239,534	144,124	0	144,124	145,308	1,184	(208)

Direction of travel (measures compared to last year)



Significant corporate risks

Risk Reference	Risk Description	Opened	Risk score before controls	Existing Controls in Place	Risk score after controls	Change since last reported	Risk Owner
CR.048	DTOC If: we don't improve the capacity and effectiveness of our HomeFirst service, the timeliness of our assessments, the capacity of our care home and dom care market and the accuracy of coding THEN: our DTOC numbers will continue to increase.	Aug-18	25	We have a dedicated senior practitioner, we have overview from the manager for ART and Urgent Care. This is a agenda for both Operations and Commissioning. We have daily reports into discharges. We have escalation and we have reviews in relation to what else we can do either from a market perspective or an operational perspective.	25		Assistant Director, Care and Support

	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18
FTE	2,044.46	2,046.63	2,054.85	2,049.76	2,047.97	2,049.47	2,050.34	2,050.23	2,050.31	2,049.96	2,049.90	2,047.00	2,044.84
Headcount	1,204	1,206	1,213	1,205	1,205	1,208	1,203	1,223	1,233	1,233	1,229	1,225	1,243
Permanent Workforce Costs (£k)	3,130	3,173	3,181	3,255	2,996	3,275	3,027	3,197	3,361	3,320	3,325	3,369	3,389
Agency FTE	39.65	52.20	45.12	35.96	37.22	41.58	35.59	37.47	40.27	41.31	48.64	36.60	42.80
Agency Costs (£k)	193	196	257	164	205	279	199	218	218	318	244	281	249
Absence - days lost per FTE per annum (rolling 12 months)	8.94	8.67	8.50	8.33	8.24	8.11	8.25	8.15	8.07	7.80	7.78	7.76	7.96
Monthly turnover (annualised based on FTE)	12.7%	12.6%	12.4%	12.1%	11.8%	12.0%	11.8%	12.1%	11.8%	11.5%	11.5%	12.6%	11.7%

